Savings Forecast 2021/22 P6

Service Area	Target £m	F'cast £m	Var £m	Detail
People	0.000	0.000	0.000	Social care and communities will seek to manage demand and costs within their increased cash limit.
WCF	2.950	2.950	0.000	A review of back office posts and vacancies is forecast to yield £0.650m; the restructure is now complete and budgets have been removed. The in-sourcing of school improvement has enabled us to grow our traded element and we forecast to seek an additional £0.6m in 2021/22. Specific budget reductions have been identified and worked through with Service leads across the business.
E&I	2.200	2.142	0.058	Capitalisation of staffing costs across a range of service areas along with other income generation opportunities.
E&I (b/fwd)	0.030	0.030	0.000	County Enterprises efficiencies
E&I (b/fwd)	0.830	0.830	0.000	Review of management structures
E&I (b/fwd)	0.500	0.434	0.066	LEAN systems reviews
E&I (b/fwd)	3.800	3.800	0.000	Waste Services
Commercial and Change	0.400	0.400	0.000	There is an ongoing review of property charges and costs following both COVID and the insourcing of PPL that expects to save £0.4m.
Corporate	1.500	0.000	1.500	This is a continuation of the Organisational Redesign target set in 2020/21 following work supported by advisors 'C.Co' to change the way we work and review structures and posts.
Total	12.210	10.586	1.624	